Master of Science in **Waste Management** and Circular Economy









COURSE HANDBO

Faculty of Management Studies and Commerce University of Sri Jayewardenepura, Sri Lanka

In Collaboration With

European Union and Erasmus+ Partner Universities, Norway



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Aim and Objectives of the Degree Programme

Programme Aim;

This programme aims to develop professionals embedded with required knowledge, specialized skills including critical thinking and problem solving skills and right attitudes through effective student centered learning environments to use their competencies from theoretical and practical perspectives in diverse areas of waste management, sustainability, and circular economy to address contemporary needs of industry and academia.

Objectives





Enhance student's conceptual, applied and research skills pertaining to diverse disciplines in waste management, and circular economy.



Develop managerial skills and other competencies required to solve problems and challenges in the complex and dynamic social economic and political environment.



Develop decision-making skills of candidates to deal with routine and specific activities in the fields of waste management and circular economy.



Promote graduates to further enhance their lifelong learning and experience and to continuously engage in their careers to serve public interest.



MWM5301

Introduction to Waste Management and Circular Economy

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Introduction to Waste Management and Circular Economy

Year 1 Semester 1

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Introduction to Waste Management and Circular Economy

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Introduction to Waste Management and Circular Economy

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Introduction to Waste Management and Circular Economy

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Introduction to Waste Management and Circular Economy

Year 1 Semester 1

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Introduction to Waste Management and Circular Economy

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Introduction to Waste Management and Circular Economy

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Introduction to Waste Management and Circular Economy

MWM5301

Introduction to Waste Management and Circular Economy

Year 1 Semester 1

MWM5301

Introduction to Waste Management and Circular Economy

MWM5301

Introduction to Waste Management and Circular Economy

> 60 Credit Value









Waste Management and Circular Economy

Module Code

MWM5301

Module Name

Waste Management and Circular Economy

03 Credit Value





Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
35 Hrs 10 Hrs 105 Hrs

Course Aims are to:

- **Provide** the relevance of and link between waste management and circular economy.
- **Identify** waste management strategies that differentiate circular economy from ecological economy.
- Identify the role of closed-loop supply chain in managing industrial waste in a circular
- · economy.
- Apply waste management practices to create value sustainably.

Intended Learning Outcomes (ILOs):

- **Explain** the importance of managing waste in a sustainable manner.
- **Describe** the concepts of waste management, ecological economy and circular economy.
- **Demonstrate** the link between waste management strategies, circular economy, and ecological economy.
- Compare and contrast sources of waste and types of waste.
- **Explain** the significance of waste and importance of managing them.
- Apply waste management practices to day to day activities of people by referring selfinitiations by students.
- **Describe** waste management strategies in a circular economy.
- **Communicate** the scope of waste management strategies in achieving circular economy objectives.
- Apply waste management practices to create value sustainably.
- Demonstrate how waste management practices are viable and sustainable in a circular economy.

Course Content:



Continuous (Summative) Assessment

Reflection Journal 40%

Final Formative Assignment

Theory Practical 45% 15%

Recommended Reading:

- Tchobanoglous, G.; Kreith, F. (2002). Handbook of Solid Waste Management. Second Edition. McGraw-Hill International Editions.
- Williams, P.T. (2005). Waste Treatment and Disposal. John Wiley & Sons Ltd.
- Bilitewski, B.; Härdtle, G.; Marek, K.; Weissbach, A.; Boeddicker, H. (1997). Waste Management. Springer.
- White, P.; Frank, M.; Hindle, P. (1995). Integrated Solid Waste Management. A Lifecycle Inventory. Blackie Academic & Professional.
- Mika Sillanpää and Chaker Ncibi The Circular Economy, Case Studies about the Transition from the Linear Economy, 1st Edition - August 1, 2019, Paperback ISBN: 9780128152676, eBook ISBN: 978012815268
- https://ec.europa.eu/environment/topics/waste-and-recycling/waste-frameworkdirective_en
- Sadhan Kumar Ghosh, 2020, Circular Economy: Global Perspective, Springe





Waste Management Regulations and Policies

Module Code

MWM5302

Module Name

Waste Management Regulations and Policies

03 Credit Value 45 Credit Hours

150 Notional Hours

Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
35 Hrs 10 Hrs 105 Hrs

Course Aims are to:

- Provide a basic knowledge on public administrative structures, public finance and accounting and waste management regulations and policies.
- **Explain** legislation and public finance and waste management regulations and policies.
- **Describe** and interpret policies and legislation, main actors in policy designing and implementation (administrators, regulators, inspection, and operators) and regulatory operations in waste management systems.
- **Discuss** different roles played by public institutions in managing waste.
- **Discuss** the elements of the legislative framework applied in waste management in Sri Lanka.

Intended Learning Outcomes (ILOs):

- **Explain** the relevance and significance of regulations and policies in managing waste.
- **Explain** the importance of public sector finance and accounting in managing waste and its connections to regulations and policies.
- **Describe** and interpret policies and legislation, main actors in policy designing and implementation (administrators, regulators, inspection, and operators) and regulatory operations in waste management systems.
- **Discuss** the significance of public finance, policies and regulations on waste management practices.
- **Discuss** the importance of compliance with regulations in pursuit of achieving objectives of waste management.
- **Discuss** the ways in which regulations and policies work as leverages to improve waste management practices.

Intended Learning Outcomes (ILOs):

- Apply waste management regulations, and policies in day-to-day activities of learners.
- **Communicate** the scope of waste management regulations, and policies to establish sustainable waste management practices.

Course Content: Institutional arrangements in public Introduction sector Public Administrative Structure of the The legal framework for Waste Country Management Regulations and Public Finance Responsibilities of waste management Management National Strategy and Policy for Waste Public Procurement System in Sri Lanka Management Strategy formulation, implementation, and monitoring Basics of Fiscal Analysis International Collaboration

Continuous (Summative) Assessment

Financial Reporting and performance

measurement in public sector

Individual Assignment Group Assignment 20% 20%

Final Formative Assignment

Regulatory and policy issues in Waste

Management in Sri Lanka

Theory **60%**





Information Technology and Applications

Module Code

MWM5303

Module Name

Information Technology and Applications

03 Credit





Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
35 Hrs 10 Hrs 105 Hrs

Course Aims are to:

Develop and enhance required skills and competencies of the candidates, to use Information-communication technologies (ICT) including Web application as a tool to increase productivity, and improve effective communication, and collaboration among stakeholders in waste management and to provide a leadership role in an enterprise setup to foster an organizational culture that promotes ICT applications in waste management.

Intended Learning Outcomes (ILOs):

- **Explain** the importance of information technology and web-based applications in waste management systems.
- **Design** collaborative virtual working environments using web and computer network applications.
- **Use** Microsoft Office applications in waste management to enhance the productivity and efficiency.
- **Use** social media platforms to make communities aware of and engage in waste management.
- **Develop** a skills and competencies needed for designing and developing mobile applications and database management systems in waste management.

Information Technology and Applications

Course Content:

Overview





Training Google workspace application for collaborative waste management.

Introduction web-based services and infrastructure



Managing web applications and presence using Content Management Systems (CMS)

Computer networking in waste management





Basic applications of Microsoft Office 365





Design and develop social media campaigns.

Development of digital skills





Developing information systems using database management systems

Advanced business applications





Implementing an integrated information system for waste management

Developing interactive presentations software skills



Continuous (Summative) Assessment

Individual Assignment Group Assignment 20% 20%

Final Formative Assignment

Theory Practical 50%





Innovative Enterprise

Module Code

MWM5304

Module Name

Innovative Enterprise

03 Credit Value 45 Credit Hours

150 Notional Hours

Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
35 Hrs 10 Hrs 105 Hrs

Course Aims are to:

Provide students with an understanding of the nature of enterprise and entrepreneurship and to introduce the role of the entrepreneur, innovation and technology for being a sustainable and socially responsible enterprise in its context and in the entrepreneurial process.

Intended Learning Outcomes (ILOs):

- **Explain** the significance of entrepreneurship and innovation in waste management.
- **Discuss** entrepreneurship and innovation from both a theoretical and practical perspective.
- **Develop** plans for implementing entrepreneurial activities at different levels up to globalized and competitive environment responsible for the social, ethical and culture harmony and accountability.
- **Discuss** the attitudes, values, characteristics, behavior, and processes associated with sustained entrepreneurial behavior.
- **Explain** the ways in which entrepreneurs perceive opportunity, manage risk, and organize resources and add value.
- **Explain** the use of a wide range of source materials that facilitate continuing learning process to promote innovative waste management and entrepreneurship.
- **Discuss** the roles of the entrepreneurs in enterprise value creation processes.

Innovative Enterprise

Course Content:

Overview of entrepreneurship and Innovation





Innovation drivers



Creating a culture for innovation

Perspectives of Innovation



Virtual Enterprise Environments

Entrepreneurship and Intrapreneurship



Global perspective on waste management

Lean Startup Methodology



Continuous (Summative) Assessment

MCQ Case Study 10% 30%

Final Formative Assignment

Theory Practical 40%





Emergency Management

Module Code

MWM5305

Module Name

Emergency Management

Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
35 Hrs 10 Hrs 105 Hrs







Course Aims are to:

Present students with relevant perspectives of risk and managing a crisis. Accordingly, the course will disseminate the knowledge on systematic identification of risks and vulnerabilities and develop relevant mitigation, preparedness and response frameworks.

Intended Learning Outcomes (ILOs):

- **Outline** the evolution and trends of emergency and crisis management in local and global contexts.
- **Identify** risks by focusing on value, threats and vulnerability assessments.
- Analyze the steps of Emergency and crisis Management Cycle.
- **Discuss** the trends, threats and challenges of emergency and crisis management.
- **Develop** Emergency and Crisis Management plans.
- **Discuss** strategies of emergency and crisis management.
- **Discuss** strategy implementation processes and issues to be faced in emergency and crisis management operations.

Emergency Management

Course Content:

Historical context and evolution of emergency and crisis management



Practical Exercise

Planning, Performance, Evaluation

Risk and Vulnerability Assessment



Practical exercise: Emergency and crisis management

Practical exercise: Risk analysis



Information Security in emergency and crisis management

Emergency Management Cycle Identification, Mitigation, Preparedness, Response



International emergency and crisis management

Communication in emergency and crisis



Future of Emergency and crisis Management

Development of emergency and crisis management Framework



Continuous (Summative) Assessment

MCQ Case Study Analysis
10% 30%

Final Formative Assignment

Theory Practical 40% 20%





Waste Management Systems

Module Code

MWM5306

Module Name

Waste Management Systems

Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
30 Hrs 15 Hrs 105 Hrs







Course Aims are to:

Provide candidates with adequate knowledge on waste management as a system, how such a system works and is managed, and how the system influences the contexts and is influenced by the societal context.

Intended Learning Outcomes (ILOs):

- **Describe** a waste management system.
- **Explain** the elements of a waste management system.
- **Discuss** different ways and strategies of reducing waste generation.
- **Discuss** new ways of reusing.
- Apply programmes and strategies for reuse of waste.
- **Demonstrate** different dimensions of recycling waste and possibilities of using them as inputs for another products/service thus promoting a circular economy operations.
- **Explain** waste recovery systems (e.g., as an alternative energy source).
- **Discuss** different models of dealing with residues arising from waste.

Waste Management Systems

Course Content:

Overview of Waste Management Systems





Drivers of Waste Management Systems

Methodical approaches to waste management





Life cycle assessment

Complexity of Waste Management System





Integrated waste management approach

Waste Reduction, reuse and recycling in Waste Management System





Waste Management System practices across

Waste Recovery Systems





International presence in Waste Management System

Elements of a sustainable Waste Management System





Dealing with waste from business entrepreneurial perspective, market aspects and business models

Municipal Waste Management System



Continuous (Summative) Assessment

Group Assignment Case Study (Individual)
10% 30%

Final Formative Assignment

Theory Practical 45% 15%





Accounting and Social Responsibility

Module Code

MWM5307

Module Name

Accounting and Social Responsibility

Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
30 Hrs 15 Hrs 105 Hrs







Course Aims are to:

Develop students' knowledge of the relationships among accounting, and society. Specifically, the course aims to provide students with a critical awareness of the accountabilities and responsibilities of organisations and viability and legitimacy of such organizations, either as managers or investors, regulators or overseers, and the role of accounting in search of such accountabilities and responsibilities.

Intended Learning Outcomes (ILOs):

- **Explain** major theories/tools for analyzing cost, social responsibilities and their consequences for accounting and social responsibility.
- Demonstrate the ability to analyses costs and benefits of social responsibilities of organizations and apply cost management strategies to discharge their social responsibilities.
- **Discuss** the changing nature and roles of accounting and social responsibilities.
- **Describe** how modern finance applications work in accounting and discharging social responsibilities.
- **Evaluate** alternative approaches to ensure social responsibilities, by using both financial and non-financial information.

Accounting and Social Responsibility

Course Content:

Overview of Accounting and social responsibility





Environmental Management Accounting

Costing methods and cost management





Performance Measurement System

Planning and Control





Governance and Ethics

Decision Making Techniques



Continuous (Summative) Assessment

Reflection Journal MCQ 30%

Case Study Individual Assignment 30% 10%

Final Formative Assignment

Theory Practical 45% 15%





Environmental, Social, and Governance Frameworks

Module Code

MWM5307=8

Module Name

Environmental, Social, and Governance Frameworks

03 Credit Value





Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
30 Hrs 15 Hrs 105 Hrs

Course Aims are to:

Provide a holistic view on Environmental, Social, and Governance (ESG) aspects of investments, referring to its background and history of ESG, cutting-edge industry developments, and frameworks that guide people to develop responsible investments. The Impact of Common Investment Theories on ESG Investment and Trends will also be discussed.

Intended Learning Outcomes (ILOs):

- **Discuss** the Environmental, Social, and Governance aspects of investments.
- **Discuss** the Common Investment Theories on ESG Investment Trends.
- Analyze the Common Investor Concerns on ESG Investment Strategies.
- **Discuss** the relevance of ESG frameworks for responsible/ ethical investments.
- Assess ESG impact of investment and business operations.
- Analyze ESG perspectives of investment.
- **Discuss** Practical Considerations and ESG of investments.
- **Discuss** Methods for Modeling Risk and Return of Investments from ESG perspectives.

Environmental, Social, and Governance Frameworks

Course Content:

Introduction to Environmental, Social, and Governance aspects of investments





The Impact of Common Investment Theories on ESG Investment Trends

A Historical Survey of ESG Investing





Frameworks for ESG investment and performance measurements

Development of ESG Risk and the ESG Rating Systems





Common Investor Concerns Regarding ESG Investment Strategies

Common Methods for Incorporating ESG Investments into Portfolio Management





Methods for Modeling Risk and Return of Investments

Role of ESG Investing in Portfolio Management.





Case Study: Assessing Environmental, Social, and Governance aspects of investments.

Continuous (Summative) Assessment

Mid Semester Test Group Assignment 20% 20%

Final Formative Assignment

Theory Practical 45% 15%





Research Methodology

Module Code

MWM5309

Module Name

Research Methodology

Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study 50 Hrs 10 Hrs 140 Hrs







Course Aims are to:

Provide an opportunity for candidates to enhance their knowledge and skills on research through exploration of research language, ethics, and conduct of research with different approaches while exploring the ways of challenges faced in conducting research to achieve its objectives mainly based on qualitative and quantitative approaches.

Intended Learning Outcomes (ILOs):

- **Examine** the steps of conducting qualitative and quantitative investigation comprehensively.
- **Explore** possibilities of conducting doable research issue.
- **Develop** a critical review of literature to justify/ articulate reasonable research
- question/argument.
- **Develop** a suitable research design to address the identified research issue/problem.
- **Develop** parameters to measure the concepts and test their validity and reliability.
- Conduct/Apply ethical practices in carrying out the research.
- **Prepare** a research proposal and final research report highlighting the required components of research.

Waste Management Systems



Continuous (Summative) Assessment Research Proposal and Presentations 50% Final Formative Assignment
Theory
50%





Business Models and Value Creation

Module Code

MWM6401

Module Name

Business Models and Value Creation

04 Credit Value





Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
45 Hrs 15 Hrs 140 Hrs

Course Aims are to:

Make learners competent enough to explore the concept of value creation in waste management under different business models. The course further enables learners to understand the ways of generating and managing value in real life situations and find solutions to practical issues in the field of waste management and circular economy.

Intended Learning Outcomes (ILOs):

- **Explain** the role of business models in waste management and circular economy.
- Explain various structures and processes of business models and value creation.
- **Discuss** the role of stakeholders in the process of creating value.
- **Discuss** how technology is integrated with business models and value creation processes.
- **Explore** the possibilities of suggesting alternative business models and value creation in waste management and circular economy.
- **Assess** key operational and strategic trade-offs (cost vs. others) in waste management processes in a circular economy.
- Apply business models in waste management in pursuit of improving operational efficiency and effectiveness.
- **Communicate** and present ideas and views on business models with a view to provide leadership competencies in value creation and management.
- **Develop** new context specific sustainable business models.
- **Demonstrate** positive attitudes and social responsibilities at different working capacities.

Waste Management Systems

Course Content:

Introduction





Value distribution and sustainability

Classification of and operations of business models



Business models and the social component

Business approaches in value creation





Infrastructure for business models

Business models from a social perspective





Designing and implementation of business models

Stakeholders in business models





Operations and controlling of business models

Stakeholders and their role in waste management





Implementation of business models

Business models in waste management





Practices of business models developed counties

Continuous (Summative) Assessment

Case Study Analysis Individual Assignment 20% 20%

Final Formative Assignment

Theory Practical 50% 10%





Green Technology and Ecology

Module Code

MWM6402

Module Name

Green Technology and Ecology

Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
35 Hrs 10 Hrs 105 Hrs







Course Aims are to:

Introduce and adopt students to green technology and ecology in waste management and circular economy. Green technology is technology that reduces the environmental footprint from waste handling and processing.

Intended Learning Outcomes (ILOs):

- **Explore** opportunities for alternative sourcing, conservation, efficiency, and repurposing through an understanding of product life cycles from origins to recycling or inevitable disposal.
- **Design** products, processes and complex infrastructure systems to promote sustainable attributes of importance to the environment and the global community.
- **Explain** the interconnectedness between technical and scientific skills with an understanding of the environment, renewable energy management, waste utilization, resource management and land-based industries who can contribute to national and global development.

Waste Management Systems

Overview of green technology and ecology in waste management Stakeholders of green technology and ecology Waste collection technologies Segregation/Sorting technologies Green building technology Green building technology

Continuous (Summative) Assessment

Transport technologies in green

Group Assignment Individual Assignment 20% 20%

Final Formative Assignment

Green compliance

Theory Practical 45% 15%





Climate Change and SDGs

Module Code

MWM6403

Module Name

Climate Change and SDGs

Optional/Core

Core

Hourly Breakdown

Thoery Independent study 45 Hrs 105 Hrs







Course Aims are to:

Provide knowledge and skills with students to be aware of climate change issues and their consequences on the sustainability of all animals and take actions in learning and day today activities to combat it ensure that threats of climate change will be minimized. Working in line with SDGs help people to deal with the climate change issue and therefore, learning SGDs and using enhanced competencies to achieve SDGs are also focused in this course.

Intended Learning Outcomes (ILOs):

- **Identify** the causes and potential consequences of climate change issues on all livings.
- **Discuss** the Impact of climate change issues to the environment and human wellbeing.
- **Discuss** climate change adaptation and mitigation such issues through technologies and best practices.
- **Relate** SDGs to climate change issues and reconcile how the adherence to SDGs would help solve climate change issues.
- **Discuss** anticipatory approaches of climate change.

Climate Change and SDGs

Course Content:

Overview of climate change and SDGs





Section Five: Assessing climate change

Section Two: What causes climate change?



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Section Six: Climate change and SDGs

Section Three: Measures and risk



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Section Seven: Waste management and climate change

Section Four: Theories and models



Continuous (Summative) Assessment

Group Assignment Individual Assignment 20% 20%

Final Formative Assignment
Theory
60%





Seminar in Waste Management and Circular Economy

Module Code

MWM6404

Module Name

Seminar in Waste Management and Circular Economy

03 Credit Value





Optional/Core

Core

Hourly Breakdown

Thoery Practical Research Independent study
10 Hrs 10 Hrs 25 Hrs 105 Hrs

Course Aims are to:

Enable learners to develop a high-quality proposal for research projects offered in the following semester as the final outcome. The course aims to dig out theoretical and philosophical underpinnings of research articles thus enabling students to use them to achieve the above purpose. Accordingly, the capacity of learners in critical thinking, innovation, analyzing data and information, and communication skills are expected to be achieved at the end of the course.

Intended Learning Outcomes (ILOs):

- **Explain** what a scholarly research paper and a research project is.
- **Describe** different components of a research paper and research report.
- **Analyze** research papers from a critical and philosophical perspective.
- **Discuss** research issues stated and how they have been articulated in research papers.
- **Discuss** how theories are used in research papers.
- Discuss methodologies used and how they are relevant to achieve the objectives of research.
- **Develop** a doable research proposal to carry out a research project subsequently.

Course Content:

Overview of a Research Article





Data analysis, discussion, conclusion and referencing

Abstract and Introduction of a research





Discussion and individual presentation about research ideas and methodology.

Methodology, methods, data collection and analysis



Continuous (Summative) Assessment

Group Assignment Reflection Journal Individual Presentation Research Proposal & Viva 30%





Leadership for Transformational Change

Module Code

MWM6305

Module Name

Leadership for Transformational Change

03 Credit Value



150 Notional Hours

Optional/Core

Core

Hourly Breakdown

Thoery Practical Independent study
30 Hrs 15 Hrs 105 Hrs

Course Aims are to:

Provide students with a fundamental knowledge of leadership and leadership styles in business organization special focusing on waste management and the circular economy. This course opens the mind of students into the leadership realm and provides students with a sound working knowledge of leadership principles, styles and ethics involved in waste management. Upon completion of the course, the student will be able to apply basic leadership principles in daily organization, differentiate how the leadership varies in the context of waste management, assess different leadership styles, justify their personal choices, and compare leadership and management in waste management with other sectors.

Intended Learning Outcomes (ILOs):

- **Discuss** the need for Transformational Leadership (TL) in the dynamic business environment with special reference to waste management and circular economy.
- **Discuss** necessary competencies required in the field of waste management and circular economy in contemporary organization (in production, transportation, and consumption)
- **Discuss** the ways of using different tools and techniques in the field of waste management and circular economy to provide appropriate leadership to achieve set targets of an organization.
- **Explain** theories, concepts and models related to Transformational Leadership.
- **Demonstrate** leadership qualities and skills to influence and interact with stakeholders to practice efficient and effective waste management strategies in a circular economy.

Leadership for Transformational Change

Course Content:

Introduction -Need for Transformational Leadership



Attributes and skill requirements for transformational leaders

Organizational reality through the articulation of vision by leaders



Empowering self and others

Personality Factors and the Transformational Leadership



Role of leadership in waste management

The Transformational Leader and Change



Continuous (Summative) Assessment

Role Play Case Study 20% 30%

Final Formative Assignment

Theory Practical 20%





Dissertation

Module Code

MWM6166

Module Name

Dissertation

Optional/Core

Core

Hourly Breakdown

Thoery Research Supervision 35 Hrs 710 Hrs 45 Hrs







Course Aims are to:

Provide skills of carrying out applied/ qualitative research as well as inculcating the necessary thought process to investigate organizational or managerial problems/issues systematically and scientifically. Accordingly, this course covers the areas of establishing a research problem with appropriate evidence, deriving most logical reasoning for the problem from literature, examining the reasoning (root causes) of the problem empirically and deriving valid conclusions from the analysis, and finally proposing appropriate and feasible recommendations/solutions to solve the problem.

Intended Learning Outcomes (ILOs):

- **Identify/explore** a real-world unexplored research issue/problem and explore them with thorough investigations from theoretical perspective.
- Articulate the research issue identified above and engage in continuous writing.
- Review and interpret literature relevant and supportive in the pursuit of research engagement.
- **Demonstrate** scientific insight and skills within the selected area of maritime management.
- **Discuss** requirements for high quality academic work.
- **Discuss** the state of the art of academic literature publication.
- Analyze relevant empirical works and knowledge.
- **Demonstrate** the knowledge to develop a relevant and realistic research question.
- **Develop** relevant and realistic research questions.
- **Present** sufficient academic knowledge on a systematic and logical presentation of the topic of the dissertation.

Intended Learning Outcomes (ILOs):

At the completion of this course students will be able to:

- Comprehend the principle for research ethics for dissertation including information about identifiable individuals and groups.
- Present works written and orally to an academic audience applying technical tools.
- Use academic referencing/citation.
- Analyze other academic contributions which are relevant for the dissertation.
- **Relate** the terms and academic perspectives that are relevant for the research question asked, and arguments presented, in the dissertation.
- **Demonstrate** the competencies of developing drafts into the final dissertation under guidance and supervision.
- **Evaluate** academic problems related to the master dissertation on an individual basis.

Course Content:

Introduction to the course and guidelines to find a feasible research problem





Structuring the second chapter (Literature survev)

Identification a feasible research problem and articulate it

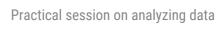




Structuring the third chapter (Data analysis/ root cause analysis)

Structure of the first chapter (Introduction)





Progress presentation on research problem, questions, and objectives





Structuring fifth and sixth chapters (alternative solutions and recommendations)

Final Formative Assignment

Dissertation

Viva

80%

20%



Scheme of Grading

Programme Assessment Procedure / Rules of the nested qualification

(Describe in detail the Programme Assessment Procedure/Rules)
Lectures of a course are to be completed by 15 weeks and all continuous assessments of a given course should be completed by the 15 week. The final examination of the course is held after 2 weeks of study leave.

Evaluation of taught Course

- 1. Candidates are evaluated by both continuous assessments and end semester written examinations.
- 2. Continuous assessments include individual assignments, group assignments, case analysis, critical incident analysis, term papers, mid-term examinations, quizzes, practical, oral presentations etc. The continuous assessments will be limited to a maximum of 50% of the total marks.
- 3. A three-hour end semester written examination is held for each course.
- 4. Pass mark for each credit course is 50% of the total marks.
- 5. A candidate who repeats a course is evaluated only on the final exam and will be awarded a maximum of 50% marks for the repeat course.
- 6. Excuses are granted only for serious ill health, death of immediate family member, or any other cause acceptable to the board of studies subsequently approved by the Faculty Board and the University Senate. Medical leave recommended by the University Medical Officer should be submitted to the Coordinator of the MBA / MSc unit within 14 days of the conclusion of the examination.

Evaluation of the Research / Project

- 1. The evaluation of the Dissertation / Research / Project is done by two independent examiners.
- 2. A viva-voce examination is held for the dissertation, provided that the mark of the dissertation is not less than 50%. A total of 100 marks is allocated to the viva-voce examination.
- 3. The final mark is the average of the marks awarded by the two examiners and the viva-voce examination.
- 4. The grading system of the dissertation and viva-voce examination is similar to that of a credit course.

Scheme of Grading

Scheme of Grading

The grading system of a credit course is given in Table below.

Range of Marks	Letter Grade	Grade Points Per Credit Hour
85 - 100	A+	4.00
70 - 84	A	4.00
65 - 69	A-	3.70
60 - 64	B+	3.30
55 - 59	В	3.00
50 - 54	B-	2.70
45 - 49	C+	2.30
40 - 44	С	2.00
35 - 39	C-	1.70
30 - 34	D+	1.30
25 - 29	D	1.00
00 - 24	F	0.00

Repeat or Second Examinations

A student who obtained a grade below C (e.g. C-, D+, D, F, or E) in a particular course unit may re-sit the examination in respect of that course unit for the purpose of improving the grade; the best grade obtainable in this instance is "C". In the event a student obtains a lower grade while attempting to have a better grade, he/she will be entitled to the higher grade.

The students who obtain a grade below C (e.g. C-, D+, D, F, or E) in a particular course unit may re-sit the examination in the next academic year of that course unit/s for the purpose of improving the grade; the best grade obtained in this instance is "C". In the event a student obtains a lower grade while attempting to have a better grade, he/she will be entitled to the higher grade. Those who have provided medicals will not be considered as repeat candidates.





Scheme of Grading

Overall Evaluation

A candidate is deemed to have passed the study program only if he or she secures Cumulative Grade Point Average (CGPA) of not less than 2.30 in the entire program. GPA is the mean of Grade Points obtained for all the credit courses, dissertation /research/project, and the viva voce examination. Those who secure an overall CGPA of not less than 3.70 in the entire program shall be considered for a Merit Pass.

It is required for a candidate to have a minimum of 2.3 GPA for each semester to award the qualification.

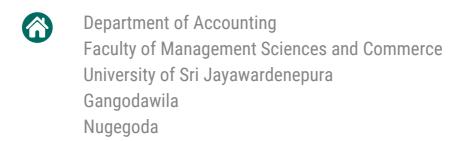
Calculation of Grade Point

Average Grade Point Average (GPA) is the credit-weighted arithmetic mean of the Grade Point Value and the GPA is determined by dividing the total credit-weighted grade point value by the number of credits. GPA shall be computed to the second decimal place.

Fees Structure

Library Fees (Refundable)	Rs. 5,000
Other - Application Fees	Rs. 3,000
Library Fee	Rs. 7,000
Registration Fee	Rs. 5,000
Course/Consultancy Fee	Rs. 300,000

Contact Us



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